



Integrated Management Response

(v.30)

A Senior Management Plan in response to the evaluations

Updated As of September 2015

1. Introduction

The first evaluation, conducted in 2005, assessed the effectiveness of UNISDR in the performance of its functions and responsibilities. Key recommendations from this assessment indicated a need for structural and governance reform in order to narrow down and more clearly define strategic tasks and priorities. The second evaluation was done in 2009, that reviewed the recommendations made in 2005 and suggested fresh list of .recommendation for consultative reform process. Since then UNISDR also underwent several internal and external evaluations by different partners. These evaluations have stimulated focused reflection on opportunities for advancing the goals of disaster risk reduction and leading the implementation HFA through improved performance of the Secretariat. Most importantly these evaluations provided UNISDR with the opportunity to strengthen its internal planning, monitoring, reporting and evaluation policies. This document provides progress against the recommendations from following internal and external evaluations and reviews:

- UNISDR Evaluation 2009
- OIOS Audit 2010
- UNISDR Financial and Administrative Process Review 2011
- UK Multilateral Aid Review 2011
- AusAID Multilateral Aid Review 2012
- Prevention Web Evaluation 2012
- UNISDR's Functional review 2012
- OIOS Audit 2014
- GFDRR Track-I Evaluation 2014

In order to consolidate and track the status against these recommendations, UNISDR has prepared this “Management Response” that provides insight and proof of implementations against the completed recommendations and plan for the ones that are still in progress. This document is based on a review by the Senior Management Team and with substantial inputs from the relevant regional and HQ section offices. The document makes an assessment of the relevance and effectiveness of the management response system. It determines the procedures for dealing with completed evaluations, and such a system is a vital tool for promoting the effectiveness of evaluations.

The SLG Implementation Plan is intended to clarify and deepen the understanding of evaluation recommendations, to make the recommendations more operational, and to generate a response from relevant regional and HQ section offices, indicating how they intend to act upon the recommendations within the framework of an action plan that assigns responsibilities.

Most of the recommendations from these evaluations are already been addressed in the current UNISDR Strategic Framework 2012-2015 and the new five years Strategic Framework 2016-2020, while others are being addressed through adjustment of implementation plans. Some of the responses carried out through modification of work processes; others carry resource or stakeholder implications and achieved with the commitment through partners.

S #	Evaluation	Reform / Recommendations	Responsibility	Priority	Status	Date
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Description

2. Status against the recommendations

1.	UNISDR Evaluation 2009	Lead on UN inter-agency decision-making on DRR	DRR Coordination Section	High 1	Implemented	March 2013
2.	OIOS Audit 2010	001 - Ensure that DRR activities of the UN are adequately reflected in the programme of work of the Organization in its biennial programme plan and inclusion of a reference to the work of the UN in DRR within the sustainable development programme of the UN.		High 3		January 2011

UNISDR is leading on the Inter-agency coordination and decision making through the UN Plan of Action on DRR and resilience. The Action Plan was developed in the last quarter of 2012 with the active involvement of 29 UN agencies and was endorsed in March 2013. UN agencies, funds and programmes have agreed to the UN Plan of Action on Disaster Risk Reduction (DRR) for Resilience. The UN Plan of Action hinges on UNISDR's role as the focal point for disaster risk reduction in the UN system, and for coordinating and integrating disaster risk reduction into UN country-level programmes and activities. The Plan will accelerate the integration of DRR into all UN country-level operations. The Plan brings multiple partners together to implement the Hyogo Framework for Action (HFA) and will help ensure cross-UN agency support for mainstreaming DRR. UNISDR reports that agreement of the Plan indicates the UN is introducing more accountability around risk management. Biennial UN Strategic Framework have dedicated sub-programme-3 on "Natural Disasters", that reflects disaster risk reduction activities being undertaken through Un system. UNISDR leads UN system for the implementation and monitoring of this sub-programme. In addition UNISDR, through HCLP has disseminated a self-assessment tool for UN to assess DRR mainstreaming in their policies and programmes and requesting where lacking to strengthen.

Link for more details: <http://www.preventionweb.net/english/professional/publications/hp?id=33703>

3.	UNISDR Evaluation 2009	Play strategic, NOT operational role in the direction of thematic platforms through developing partnership strategy as per regional mapping completed in 2011.	DRR Coordination Section	High 2	Implemented	March 2013
4.	UK Multilateral Aid Review 2011	The lack of guidelines and consistency in UNISDR's work across thematic platforms has led to confusion amongst partners of its exact role with regard to this area of work, and a lack of connection between these platforms and work at the regional and national levels				

UNISDR plays the role of a facilitator in a number of thematic platforms. Thematic platforms are independent groups in the disaster risk reduction community focused on supporting the implementation of the Hyogo Framework for Action. They aim to integrate specific global technical expertise with the concerns of policy makers and practitioners in the thematic areas of disaster risk reduction.

Link for more details: <http://www.unisdr.org/partners/academia-research>

High 1	Immediate	High 2	Within 6 M	High 3	06-12 M	Medium 1	06-09 M	Medium 2	02-09 M	Medium 3	09-12-M	Low	12 M
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5.	UNISDR Evaluation 2009	Strategic Action Plan to underpin UNISDR's role in support of National Platforms.	DRR Coordination Section	Medium 1	Implemented	February 2015
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Implemented through the Review of National Platforms. The review of National Platforms for Disaster Risk Reduction 2012-2013 is the culmination of a collaborative and voluntary self-review process undertaken by 50 counties. It is a response to a recommendation of the Mid-Term Review of the Hyogo Framework of Action 2010-11 to undertake a comprehensive discussion on the role and function of National Platforms up to 2015 and beyond, and provide new guidance on effective national consultative and decision-making mechanisms for disaster reduction at the national level. Outcomes of the National Platforms Review are being referred to for the organization of governance-related sessions at the Third UN World Conference on Disaster Risk Reduction, namely a Ministerial Round Table on "Governing Disaster Risk".

Link for more details: <http://www.unisdr.org/we/inform/publications/35266>

6.	UNISDR Evaluation 2009	Define and communicate, via UNISDR websites, the service lines of UNISDR's role at country level including role of partners in disaster-prone areas not covered by UNISDR	Advocacy and Outreach Section	Medium 2	Implemented	March 2010
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National Platform section under UNISDR website explains the role and guidance provided to National Platforms. UNISDR supports National Platforms by collaborating on resource mobilization for DRR at the national level, serving as the networking hub and liaison between different DRR stakeholders, facilitating country-level implementation of the HFA, advising on how to establish National Platforms, fostering dialogue between different National Platforms regionally and internationally, and lobbying regional and international organizations to establish and strengthen National Platforms in countries where they have offices.

Link for more details: <http://www.unisdr.org/we/coordinate/national-platforms>

7.	UNISDR Evaluation 2009	Better manage publications and translation	Advocacy and Outreach Section	High 1	Implemented	March 2010
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UNISDR website has a dedicated section on publication, where all the UNISDR produced publications can be downloaded. The documents are categorized according to the theme, subject and languages.

Link for more details: <http://www.unisdr.org/we/inform/publications>

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Description						
8.	UNISDR Evaluation 2009	Develop inter-agency communications groups at the regional level to enhance sharing of information between actors on the ground (completed at global level) UNISDR communication capacity strengthened	Regional Offices	Medium 1	Implemented	Updated December 2014

Africa

An Inter-Agency Working Group is composed of DRR Focal Points from regional UN entities, and is chaired by UNISDR. The Working Group met thrice in year 2014 and cross-shared information on post-2015 framework for disaster risk reduction, UN Plan of Action on Disaster Risk Reduction, DRR progress and updates from all UN entities. UNISDR-Regional office for Africa is a member of the regional UN Development Group (UNDG) for East and Southern Africa at the level of Regional Directors' Team (RDT) and the Peer Support Group (PSG) for Quality Support and Advice (QSA) to ensure integration of DRR into national UNDAFs.

Americas

The Regional Office for the Americas has created a network of communication officers (formed by nearly 80 UN agency focal points in the region) that permanently shares online information on good DRR practices at the local level, as well as ROAM and corporate UNISDR press notes and promotes DRR advocacy activities.

Arab States

Inter-agency communication group hosted under UNIC, shares information about possible collaboration at the inter-agency level. The inter-agency communication group meets every two months. As member of the UNDG Regional Director's team and the associated Peer Support Group. DRR information is regularly shared and as a result, DRR considerations are regularly mainstreamed into Arab State's UNDAFs and related developmental planning documents. More recently, the UNDG requested UNISDR Arab States office to lead implementation of the UN plan action for DRR and resilience.

Asia Pacific

UNISDR is an active member of the UN Regional Communication Group based in Bangkok. Through this group, UNISDR shares information on DRR and mobilize the participation of UN agencies in DRR related events and activities. Asia-Pacific communication capacity has been strengthened. In addition to a Senior Regional Communication Officer in Bangkok since 2011, a communication officer has been placed in the Global Education and Training Institute/North East Asia office in 2013 and a DRR Information Management Advisor/Australian volunteer was with the Pacific office during 2014.

Europe

UNISDR Regional office for Europe briefs the UN Brussels Team twice a year on DRR issues and developments on the post-2015 framework for action. Further the UNISDR continued its regular engagement with the UNBT Policy Group and communication groups, where DRR considerations are integrated into common position papers to the EC. The Policy Group and the Communication Groups meets regularly on monthly bases. UNISDR has set a system of updates on DRR through two e-mail networks, to the RCs and to the DRR focal points briefing them on DRR issues every month, as well as separate ad-hoc messages related to developments in view of the post-2015 framework for disaster risk reduction.

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9.	UNISDR Evaluation 2009	Revise funding-raising arrangement including advocacy targeting un-earmarked funding. Do not take up resource mobilization for the broader ISDR system. Develop a financial tracking system for DRR.	Resource Mobilization Unit	High 1	Implemented	March 2012 and updated in December 2014.
10.	Administration / Finance Review 2012	Recs 1 and 2 - Create dedicated resource mobilization unit to take resource mobilization plan to strategy with capacity for diagnosis of challenges, actions to take strategy forward and indicators against which to measure success and/or to take ameliorative action.				
11.	OIOS Audit 2014	UNISDR should review its fundraising strategy to ensure that targets set in the resource mobilization plan are achievable and responsibility for raising funds is clearly assigned.				

New resource Mobilization Unit created in February, 2012 under the new UNISDR functional chart. Resource Mobilization strategy developed and shared with Donor Group in March 2012. UNISDR hold more frequent ISDR Support Group meetings (every 6 weeks average) and targeted UNISDR partner meetings. Donor briefings are also organized regularly in Geneva and New York on strategic direction and work programme. Donor Group formed and meets twice yearly.

Responsibility for raising funds amongst HQ units and regional offices has now been defined and resource requirements for each Regional Office have been clearly presented in the programme update for the 2014-2015 Biennium issued in November 2014 and shared with UNISDR donors in a meeting held on 19 November, 2014. Moreover, resource mobilization targets and achievements are being reviewed by senior management, including all Heads of Regional Offices, as an integral component of UNISDR mid-year programme review.

UNISDR work programme update 2014-2015: <http://www.unisdr.org/we/inform/publications/40896>

12.	UNISDR Evaluation 2009	SRSR requested OIOS to conduct an audit on governance and organizational structures of UNISDR. OIOS follow up audit of UNISDR in 2014 confirmed OIOS 2010 audit recommendations were implemented.	Executive office	High 1	Implemented	March 2012 and updated in December 2014
13.	OIOS Audit 2010	006 UNISDR should establish an appropriate organizational structure outside the Administrative Unit with necessary checks and balances in order to receive delegation of authority.				

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UNISDR has acted on OIOS recommendations (only one pending is outside UNISDR's control, on the production of an SG bulletin to the UN by the ASG of OCHA). Those completed include enhancing the institutional setting of UNISDR within the UN Secretariat and financial management. In addition, in late 2011 and early 2012, the Functional Review aligned skills with jobs and Admin/Finance Review mapped finance and admin processes at field and HQ in its review of financial and admin management. UNISDR also underwent another OIOS Audit in 2014. Action on all four recommendations from 2014 Audit has been initiated, based on the management response from UNISDR.

14.	UNISDR Evaluation 2009	Develop and implement Management Information System (e-management system)/ e-tool	Executive office	High	75% Implemented	March 2015
15.	Internal UNISDR Functional Review 2012	Rec 4 With support of Regional Offices, adopt e-management tool and treat as a change management project with training and assigned resources.				
16.		Rec 5 To manage requirements of e-tool, upgrade skills levels of administrative staff in regions				
17.		Rec 8 Use criteria identified by Regions and HQ (p17 Finance and Admin/ Report) to assess functionality of proposed e-management tool				

The implementation of e-Tool was initiated in January 2013. Till date about 75% of the tool has been made functional with programme monitoring (results and indicators), project management module and financial management (budgeting, cost planning and allotments). The expenditure request module is planned to be initiated in march 2015. This module will allow UNISDR to track expenditure against the activities defined in the biennial work programme. With the functionality of expenditure request module, all the planned modules / functions will be 100% implemented.

In early 2014, UNISDR initiated and review of e-Tool. For this purpose many consultations were organized with the relevant staff members, especially with the RBMS Focal points in each regional and HQ section offices. These RBMS Focal Points are responsible for the proper implementation of e-Tool and other RBMS related tasks. After the consultations, a new version of e-Tool was launched in December 2014, with the enhanced features. Regular online and on-site trainings had been conducted in 2012 and 2013. Regular support is being provided on demand to all the regional and HQ section offices, by the external IT company hired to develop and administer the implementation of the e-Tool.

Link to e-Management Tool (e-Tool): <http://rbm.unisdr-apps.net/>

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18.	UNISDR Evaluation 2009	Develop new internal monitoring and reporting system, including project implementation monitoring.	Executive office	High 1	Implemented, regular follow-up and review being done biannually	March 2013
19.	DFID Multilateral AID Review 2011	Develop and implement RBMS to underpin planning, monitoring and reporting focussing on cost effectiveness, a robust financial management system and link to a robust resource mobilization strategy to address charges of lack of accountability and transparency.				

Fully implemented through RBMS and e-tool roll out. Internal review of RBMS process with review of outcomes and indicators done in 2011. Another internal review of RBMS was also done in 2014. New RBMS annual Work Plan developed with some adjusted indicators and information tracking system against the outcome, output and results indicators, including establishment of baselines and targets. The progress against the results and results indicators will be tracked on a 6-month basis. Monthly, annual and biennial monitoring reports are already being developed.

Link to RBMS section in UNISDR Website for more details: <http://www.unisdr.org/who-we-are/rbms>

20.	OIOS Audit 2010	2 & 3 - USG for Humanitarian Affairs should formalize the functions and organization of the inter-agency secretariat for the International Strategy for Disaster Reduction by seeking the issuance of an appropriate Secretary-General's Bulletin.	Off ice of the SRSG	High 1	In progress	Expected completion in December 2015
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UNISDR has set two inter-related processes in motion to maximize effectiveness: organizational revision and initiation of relevant departments for the elaboration of an STSGB on the organizational structure that will reflect the revision

21.	OIOS Audit 2010	4 & 5 - UNISDR should analyse entire administrative and financial management processes at HQ and in regions including interface with UN service providers at each location.	Executive office	High 1	Implemented-	Expected completion in December 2011
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Following a competitive procurement process, ESTA was contracted in December 2011 to undertake the analysis of the entire administrative and financial management processes at UNISDR documenting the Secretariat's requirements in Geneva and its regional offices and the interface arrangements with the administrative and financial management service providers at each location. A final report was tabled in March 2012. In 2011, UNISDR established a Resource Management Section comprising Administration, Finance and Budget Units. A Budget and Finance Officer (P4) was hired to coordinate the Finance and Budget areas.

Link to UNISDR's Administration and Finance Review, for more details: http://www.preventionweb.net/files/26583_estaunisdrfinancialandadministrativ.pdf

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Description						
22.	DFID Multilateral Aid Review 2011	Provide proof of a strategic direction in line with UNISDR's coordination mandate, priorities and the effective allocation of donor contributions.	Office of the Director	High 1	Implemented, continuous follow-up in progress	October 2011
23.	AusAID Multilateral Aid Review 2012	Strengthen strategic direction and overall organizational performance by upscaling management systems and processes are results-based. Also linked to point 17 and 18 above				

UNISDR's strategic planning for next five years 2016-2020 is informed by the outcome of stakeholder consultations through regional and global platform meetings, consultations on the development of the post-2015 disaster risk reduction framework, the Third UN World Conference on Disaster Risk Reduction, the Sendai Framework for Disaster Risk Reduction, Global Assessment Reports, the Ten Year Review of HFA implementation and the UNISDR Mandates provided by the UN General Assembly. The development of the new "Strategic Framework for 2016-2020" to guide the UNISDR's work for next five years, along with the "Biennial Work programme for 2016-2017", is in process. The first draft of the framework has been developed and shared with the partners for comments. The new five year strategic plan is focussed on the UNISDR's role to support the implementation of "The Sendai Framework for Disaster Risk Reduction 2015-2030, adopted through the "Third World Conference on Disaster Risk Reduction 2015", in Sendai, Japan. More than 8 Work programmes and 22 Work Streams have been defined in the Biennial Work Programme 2016-2017

UNISDR's current Strategic Framework looks to the year 2015 to realise its vision of "a world where the social, political and economic imperatives for reducing disaster risk are acted on." It sets the organization's direction, outlining outcomes and targets until 2015. The development of the Strategic Framework was informed by the HFA Mid-Term Review, Regional Ministerial meetings, UNISDR partner consultations, the outcomes of the 2009 and 2011 Global Platforms on Disaster Risk Reduction, and the findings of the 2009 and 2011 Global Assessment Reports, as well as the UN General Assembly Thematic Debate on Disaster Risk Reduction. The Strategic Framework also takes into account the need for continued advocacy and to apply the practice of disaster risk reduction in the context of the UN Framework Convention for Climate Change and its Cancun Adaptation Framework, the MDGs and the Rio+20 United Nations Conference on Sustainable Development in 2012. An information management system developed to underpin planning, resource allocation, monitoring and communicating results.

For more details: <http://www.unisdr.org/who-we-are/rbms/planning>

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Description						
24.	DFID Multilateral Aid Review 2011	Demonstrate DRR activities in fragile states and gender sensitive DRR approaches as they are reflected in operational policies	Advocacy and Outreach Section	High 1	Implemented	Updated September 2015

Gender Mainstreaming

Advocating for a stronger engagement and empowerment of women and gender mainstreaming in policy planning and implementation of disaster risk reduction programmes is central to UNISDR work. UNISDR facilitates and coordinates global and regional actions on disaster risk reduction and works closely with governments at national and local level to strengthen resilience. UNISDR delivers on its commitments on mainstreaming gender perspectives in its work by partnering and working closely with a diverse group of partners from the UN System, Civil Society, Private Sector, the Media and Parliamentarians. National self-assessment HFA reports submitted by countries reflects that 43 countries took measures to address gender issues in DRR and are developing plans and programmes with gender sensitivities. To further streamline language and approach on gender-sensitive disaster risk reduction, UNISDR supported the development of a Sector Brief on Gender in DRR, developed by UN-Women as sector lead with contributions from civil society networks and UN system.

An example of successful mainstreaming efforts is the adoption of a landmark resolution by the Inter-Parliamentarian Union (IPU) in its 130th Assembly “Towards risk-resilient development: taking into consideration demographic trends and natural constraints” recognizing the importance of disaster risk reduction to the work of parliamentarians worldwide. In 2014, more than 40 countries have reported gender-inclusive approaches while planning and implementing DRR actions as reflected in National DRR Progress Report submitted biennially to UNISDR.

In 2014, four Regional platforms on disaster risk reduction (DRR) organized by UNISDR with member states participation and in collaboration with regional partners in Africa, Asia and Pacific, Arab States and the Americas have included dedicated sessions on gender-sensitive DRR and the role of women in a post-2015 Framework for DRR and adopted commitments on the importance of a leading role for women in DRR.

Fragile States

Regional Offices work with fragile states especially through partnerships with IGOs and directly at country level. Support and cooperation with countries illustrated through increased and improved reporting on HFA and DRR progress nationally (national HFA monitor) and locally (Local Government self-assessment tool). Particular attention was placed on DRR capacity and knowledge in fragile states.

Africa

In Africa, UNISDR works closely with DRR Focal Points at the national level and in the Regional Economic Communities. Special attention is provided to fragile states in terms of DRR monitoring and ensuring participation in regional and global forums. To ensure UN support to DRR monitoring and enhancing awareness, UNISDR-ROA systematically informs UNRCs in fragile states of relevant DRR information and its implications regarding policy and governance.

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Description

Americas

In Americas, UNISDR has supported to strengthen the National Platform in one fragile state¹. In 2015 UNISDR, with support of the EU, will contribute with the Government to develop a DRR country document, assessing main DRR priorities.

Arab States

Support provided to fragile states, in strengthening DRR knowledge, preparedness and coordination capacity. In one country¹, UNISDR joined a comprehensive UN Disaster Assessment and Coordination mission (UNDAC) that undertook a Disaster preparedness assessment of the country and developed with all concerned institutions a road map to review legal framework, and establish institutional coordination mechanism at national and local levels. The assessment recommendations provided guidance on gender-sensitive approaches to DRR. In second country¹, UNISDR assisted the government in maintaining and updating the disaster loss database. In third country¹, ROAS enhanced engagement with authorities in Disaster Risk Reduction, which resulted in the issuance of first HFA report by that country. In fourth country¹, ROAS supported local government capacity building particularly in areas affected by refugee crisis.

Asia Pacific

ROAP has prioritized two South Asian and one South East Asian fragile states for its policy advice and technical support. The volatile context of two South Asian states presents tremendous challenges to achieving peace and resilient development in the country. Prior to UNISDR's support there were almost zero DRR awareness and capacities in two countries¹. In first country UNISDR interventions included: policy advice, capacity development including in HFA monitoring and reporting and mobilization of resources for DRR. The country now has its National Disaster Management Authority (ANDMA) instituted, national strategic plan for DRR and a functional national platform for DRR that works with the government to carry out HFA implementation, monitoring and reporting. In second country, SRSG's high level advocacy missions, guidance for the National Disaster Risk Management Framework (NDMRF), focused support to the UNCT in integrating DRR into UNDAF and in strengthening UN-coordinated actions as well as training and technical capacity development have shown the results. The country now is among active countries in the region in implementing DRR including strengthening local capacities and engagement.

In South East Asia as the country¹ started transformation process, a high level visit of SRSG in October 2011 helped the UNCT and the government focal agency for DRR "the Ministry of Social Welfare, Relief and Resettlement", secured Cabinet's approval on the development of Plan of Action for DRR and ensure that DRR is a high priority in national socio-economic reform framework. With UNISDR's strategic support including facilitating high level government officials and parliamentarians to learn from other country experiences, the National Disaster Management Law was adopted in 2013.

For gender mainstreaming please read more detail on UNISDR Website: <http://www.unisdr.org/we/advocate/gender>

¹ *Note: Due to political sensitivity on Fragile States issue, names of the countries support by UNISDR has not been mentioned in the document, but can be provided upon official request if required.*

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Description

25.	DFID Multilateral Aid Review 2011	Address a weak partnership structure by developing an efficient and strategic partner engagement plan with partners	Advocacy and Outreach Section	Medium 1	In process	Updated September 2015
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UNISDR partnerships are composed of a broad range of actors, all of which have essential roles to play in supporting nations and communities to reduce disaster risk. These partners include governments, inter-governmental and non-governmental organizations, international financial institutions, scientific and technical bodies and specialized networks as well as civil society and the private sector. UNISDR's engagement with partners is one of its key strength. UNISDR engage partners mainly at three levels:

1. UNISDR's Global platforms are the main global forum for continued and concerted engagement with partners for emphasis on disaster reduction. As such, it provides a forum for Member States and other stakeholders to assess progress made in implementation of the Hyogo Framework for Actions, enhance awareness of disaster risk reduction, share experiences and learn from good practice, identify remaining gaps and identify actions to accelerate national and local implementation
2. Similarly regional bodies facilitate the convening of regional or sub-regional platforms for disaster risk reduction, which include partners from States, national platforms and regional intergovernmental organizations, regional offices of UN agencies, regional economic commissions, regional development banks, regional political, economic and thematic inter-governmental organizations, committees, associations and networks, regional NGOs, scientific and technical organizations.
3. At the national level, UNISDR engage with National Coordination Bodies also known as "National Platforms for DRR". National Platforms are comprised of the range of stakeholders concerned with disaster risk reduction in the country, harnessing their combined potential to build resilience to disasters. Stakeholders include government (relevant line ministries and disaster management authorities), non-governmental organizations, academic and scientific institutions, professional associations, Red Cross / Red Crescent Societies, the private sector, the media, etc.

In addition, UNISDR's partners in different thematic areas that include Private Sector Partnership, partnership stakeholders at local level through Resilient Cities Campaign, Safe Schools initiative and UN System partners. Please see point #s [1](#), [2](#) and [26](#)

<i>UNISDR partners:</i>	http://www.preventionweb.net/english/hyogo/isdr/partners/
<i>UNISDR partnership mechanism:</i>	http://www.preventionweb.net/english/hyogo/isdr/mechanisms/?pid:31&pil:1
<i>UNISDR Global Platform:</i>	http://www.preventionweb.net/english/hyogo/GP/
<i>UNISDR Regional Platforms:</i>	http://www.unisdr.org/we/coordinate/regional-platforms

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26.	DFID Multilateral Aid Review 2011	Follow-up on recommendations from evaluation reports	Executive office	High 1	Implemented, regular follow-up and review being done biannually	Updated September 2015
27.	Internal UNISDR Functional Review 2012	To ensure coherent planning and development, align previous, current and future reviews and evaluations via an integrated action implementation plan; monitor implementation of plan; communicate org improvement progress to staff;				

All recommendations to-date from evaluations and reviews of UNISDR have been consolidated in the SLG Implementation Plan, and is being closely monitored as part of the organizational corporate work plan. Till date, UNISDR has implemented 80% of the recommendation from different reviews and evaluations through SLG Implementation Plan. The follow-up is being regularly done every six months.

Link for more details: <http://www.unisdr.org/who-we-are/rbms/evaluation>

28.	DFID Multilateral Aid Review 2011	Concentrate on coordination at the strategic/international level by supporting other partners to deliver at the country level. <i>Linked with point # 1 above</i>		High 1	Implemented, continuous follow-up in progress	January 2012
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The core coordination mechanisms like global / regional platforms, monitoring of the HFA, and resilient cities' campaign, including global safe school programme, support at national level for the setting up of national platforms and national disaster risk strategy for disaster risk reduction have progressed from strength to strength. All the activities mentioned above are being done through different partners that include UN organizations, UN Country Teams, Parliamentarians, local governments, the private sector, local communities, and academia. The UN Plan of Actions on DRR is also geared to ensure proper implementation of HFA2, through effective coordination with the UN organizations at the regional and national levels.

Similarly, UNISDR's Disaster Risk Reduction Private Sector Partnership (DRR-PSP) is committed to disaster risk reduction can steer public demand towards materials, systems and technological solutions to build and run resilient communities. DRR-PSP is a global partnership between UNISDR and members of the private sector seeking to mobilize action to reduce the risk of disaster. The Workspace serves to host an interactive exchange among partners representing a breadth of key sectors including financial services, telecommunications, construction and materials, and support services. Members of the initiative work among four DRR-PSP Working Groups to leverage resources for key UNISDR activities.

Also linked to points [1](#), [2](#) and [23](#)

UNISDR's partnerships for implementation of resilient cities campaign: <http://www.unisdr.org/campaign/resilientcities/partners>

UNISDR's partnership with UN System: <http://www.unisdr.org/archive/31559>

UNISDR's Public Private Partnership: <http://www.unisdr.org/partners/private-sector>

<http://www.preventionweb.net/english/professional/networks/public/psp/>

High 1	Immediate	High 2	Within 6 M	High 3	06-12 M	Medium 1	06-09 M	Medium 2	02-09 M	Medium 3	09-12-M	Low	12 M
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S #	Evaluation	Reform / Recommendations	Responsibility	Priority	Status	Date
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Description

29.	Internal UNISDR Functional Review 2012	HR Management: Implement transitional UNISDR functional chart for HQ and functional chart for Regional Offices strengthening competencies in ROs across 4 core areas namely, advocacy, communications, knowledge management and monitoring and evaluation. Train managers in recruitment with guidelines; share best practices	Executive office	High 3	In progress, almost 50% done.	To be concluded by December 2015
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The work is in progress to conclude through the 200 series UN regularization exercise by end of 2014/mid-2015. Job descriptions of the staff members hired through old 200 series have been revised, corresponding to the grade levels. All the staff members hired through 200 series previously will be regularized through UNOGs Inspira recruitment process, with new / adjusted job descriptions. Almost 50% of them have already been regularized; rest of the staff will be regularized by the end of 2015. The new functional chart was finalized, adopted and shared with partners in mid-2012, but now need to be updated in context of post-2015 framework for disaster risk reduction.

30.	Internal UNISDR Functional Review 2012	HR Planning on Structure and Function -- 1) Job design contingent upon definition and clarification of role, 2) function and reporting; communicate structure and reporting lines; 3) consider outsourcing for temporary and recurring jobs; 4) IRP and CADRI require exit strategy and plan for relocation of staff; and, 5) develop internal communication and KM strategy	Executive office	High 3	In progress	To be concluded by December 2015
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UNISDR is in process of discussing its role, responsibilities and capacities required to implement the post-2015 framework for disaster risk reduction. In this connection a “fit-for-purpose” discussion is ongoing by the senior management. The new organizational structure and functions will be finalized after the adoption of post-2015 framework for disaster risk reduction by the member states, in 3rd World Conference on DRR, scheduled in March 2015.

31.	Internal UNISDR Functional Review 2012	Staff Development -- develop plan for short-term assignments with predictable announcements and vacancies; professionalize DRR recruitment and training through job-specific requirements, certification and DRR-focussed project management.	Executive office	Medium 1	In process	To be concluded by December 2015
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This is also linked with the finalization of “fit-for-purpose” discussion and will be developed once the organizational structure and functions are defined to support the implementation of post-2015 framework for disaster risk reduction.

High 1	Immediate	High 2	Within 6 M	High 3	06-12 M	Medium 1	06-09 M	Medium 2	02-09 M	Medium 3	09-12-M	Low	12 M
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S #	Evaluation	Reform / Recommendations	Responsibility	Priority	Status	Date
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Description

32.	Internal UNISDR Functional Review 2012	Rec 3 Address cash-flow problems via post HFA consultations.	Executive office	High 1	Implemented	May 2014
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Since mid-2014 issues around the cash flow have been addressed through monthly allotments combined with income projections to assist in resource management and allocations within approved budget parameters.

33.	Internal UNISDR Functional Review 2012	Rec 6 Task designated Regional focal points with financial and administrative duties, train accordingly and replicate as required	Executive office	High 1	Implemented	March 2013
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All regions have dedicated finance and administrative focal points. Training continues in the context of upcoming deployment of the UN Secretariat ERP, Umoja

34.	Internal UNISDR Functional Review 2012	Rec 7 To ensure coherent organizational practice and accountability, finance/admin SOPs are to be completed and implemented	Executive office	High 3	Implemented	December 2014
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The SOPs which have been prepared are currently being reviewed in light of the upcoming deployment of Umoja.

35.	Internal UNISDR Functional Review 2012	Rec 9 Communicate widely TOR for Programme Finance Committee especially relationship with SLG and how it communicates decisions	Executive office	High 3	Implemented	January 2013
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Programme and Finance Committee established and is being chaired by the Director, convening regularly. TOR and other related documents and meeting minutes, with decisions, available on UNISDR intranet. EO updates presented quarterly to SLG.

36.	Internal UNISDR Functional Review 2012	Recs 10 and 11 Develop and communicate grant policy that is definitive as to purpose	Executive office	Medium 1	Implemented	March 2013
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Implemented through Grant Committee documents and templates widely circulated through the UNISDR intranet.

S #	Evaluation	Reform / Recommendations	Responsibility	Priority	Status	Date
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Description

37.	Internal UNISDR Functional Review 2012	Rec 12 Review benefits of a Consultant roster. If yes, engage the Regions, conduct a pilot while addressing Europe with HQ solution	Executive office	Medium 2	Implemented	March 2013
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A pool of candidates that have been registered through Inspira are currently being used for consultancy assignments in line ST/AI/2013/4.

Link for more details: <http://instructions311.rssing.com/browser.php?indx=8693897&item=24>

38.	Staff Retreat	Set the standards for cost-effective investment in DRR and CCA by effectively supporting authorities for HFA reporting monitoring and evaluating progress; supporting the development and implementation of international standards and tracking investment in DRR.	Risk Knowledge Section	High 1	In progress	December 2014
39.	UK Multilateral Aid Review 2011					

UN General Assembly resolution A/RES/68/211, from December 2013, decided that the Third UN World Conference for DRR should determine modalities for periodic review of the implementation of a post-2015 framework for disaster risk reduction (HFA2). The point of departure for the ongoing development of a new framework of indicators and targets is the HFA Monitor, now into its fourth cycle of review. The HFA had three strategic goals but did not define targets. As governments have requested the UN align monitoring systems for disaster risk reduction, sustainable development and climate change agreements, HFA2 will have concrete targets to promote alignment and foster commitments and accountability of stakeholders towards implementation of the HFA2.

In March 2014, a paper making the case for a Policy Marker for Disaster Risk Management in the OECD DAC Creditor Reporting System was presented for consideration to the OECD Working Party on Statistics (WP-STAT) by a Technical Advisory Group comprising the World Bank, UNISDR and representatives of several DAC Member States. The introduction of a DRM marker was proposed at the informal WP-STAT meeting in April 2014. A comprehensive review of DAC sectors and policy makers will be undertaken at the next meeting of the WP-STAT in March 2015. In the meantime the UNISDR has tested the relevance and effectiveness of the marker with Ministries of Finance in 5 Indian Ocean Commission (IOC) countries, where budget review is ongoing.

High 1	Immediate	High 2	Within 6 M	High 3	06-12 M	Medium 1	06-09 M	Medium 2	02-09 M	Medium 3	09-12-M	Low	12 M
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S #	Evaluation	Reform / Recommendations	Responsibility	Priority	Status	Date
Description						
40.	Staff Retreat	Become the DRR manager for global knowledge transfer; link strategic knowledge centres: Communications, Prevention Web and GAR to better inform decision-making at multiple policy levels with scientific evidence, appropriate messages and relevant facts.	Information Management Unit under AOS	High 3 High 1	Implemented	January 2014
41.	Prevention Web Evaluation 2012	<u>Recommendation 1.2 - PW's niche</u> : Understand and explicitly define PW's niche. The evaluation findings suggest that it is expected to focus on maximising the opportunities offered by its international vantage point by linking networks, actively curating and synthesising lessons from DRR experience for 'higher level' DRR stakeholders, and helping them to establish knowledge exchange with regional and local levels. Based on the evidence generated by the evaluation team, this niche is currently required and not being filled. PW is uniquely placed to occupy it and should explicitly announce its planned transition from information repository to knowledge broker for the DRR domain.				

PreventionWeb has identified its niche, following the 2012 evaluation, as a knowledge broker and hub for disaster risk reduction information and knowledge services. The redesign strategy was developed in Q4 2013 and revised and approved in January 2014. The Redesign was announced, and a communication and consultation strategy put in place with a dedicated redesign section of the website, a blog and corresponding updates sent to the global DRR community and a list of 400 users self-identified as interested in following and contributing to the redesign. An external technical advisory group of 6 experts in web strategy, user experience, service design, enterprise architecture, and visual design was also convened.

Link for more details: <http://www.preventionweb.net/english/about/design/>

42.	Prevention Web Evaluation 2012	<u>Recommendation 1.3 - Articulate PW's purpose for the next 5 years</u> : What does PW wish to achieve for the sector in the next phase – see PW's strategic objective statement in Section 8.3.1. This should include a statement of PW's strategic objective as well as an elaboration of how PW fits with UNISDR's results framework and contributes towards UNISDR's purpose and outcomes as defined by the 5 HFA priority areas.	Information Management Unit under AOS	High 2	Implemented	January 2014
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High 1	Immediate	High 2	Within 6 M	High 3	06-12 M	Medium 1	06-09 M	Medium 2	02-09 M	Medium 3	09-12-M	Low	12 M
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S #	Evaluation	Reform / Recommendations	Responsibility	Priority	Status	Date
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Description

Prevention Web’s project goal is stated in the approved redesign strategy of January 2014. The overarching goal of the PreventionWeb is to be a flagship platform that provides high value information and knowledge services to the DRR community and is the online manifestation of the UNISDR coordination function, and a main component of its digital strategy. This goal may require revised language following the outcomes of the Third UN World Conference on DRR (WCDRR) and UNISDR 5-year strategic work planning in 2015.

Link for more details: http://www.preventionweb.net/english/documents/about/PreventionWeb%20Redesign%20Strategy_rev4.pdf

43.	Prevention Web Evaluation 2012	<u>Recommendation 1.4 - Identify specific target groups:</u> Given the reach, scope and resource constraints presented in the report, it is expected that PW’s specific target audience groups will be more explicitly defined as national government policy makers and their advisors, bi-lateral donors, multi-lateral agencies, international NGOs, and global and regional inter-governmental organisations. PW should conduct a stakeholder needs assessment with a report as the main deliverable which explicitly defines PW’s specific target audience groups, their key characteristics and knowledge needs / demands, as well as appropriate products and communications channel to meet these needs.	Information Management Unit under AOS	High 1	Implemented	January 2014
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Target groups have been identified and correspond with UNISDR’s core stakeholder groups, including: national government including parliamentarians, intergovernmental organizations, local authorities, civil society, and private sector as well as science and academia, the media and to some extent, the citizen-at-large. Specific stakeholder services are being developed in 2015, post WCDRR.

44.	Prevention Web Evaluation 2012	<u>Recommendation 2 - Develop PW results framework and M&E system:</u> Building on recommendation 1, develop a PW results framework with SMART indicators at output, outcome and impact level in order to monitor and evaluate PW’s contribution to the DRR domain. This results framework should tie in with the UNISDR results framework which it is recommended should explicitly refer to the five HFA priority areas as UNISDR’s higher order outcomes.	Information Management Unit under AOS	High 2	In progress	To be concluded by June 2015
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High 1	Immediate	High 2	Within 6 M	High 3	06-12 M	Medium 1	06-09 M	Medium 2	02-09 M	Medium 3	09-12-M	Low	12 M
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S #	Evaluation	Reform / Recommendations	Responsibility	Priority	Status	Date
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Description

Indicators and means of verification were revised in the UNISDR 2014-2015 Work Programme. Following WCDRR, knowledge service indicators will be further developed in collaboration with the IKM4DRR community, who convene at WCDRR in 2015 to discuss IKM indicators. Such indicators will inform the future results framework of PreventionWeb, and related tools and services.

45.	Prevention Web Evaluation 2012	<u>Recommendation 3 - Rationalise and reduce PW services based on the prioritisation of services that 'add value'</u> : Relax PW's primary focus on 'information aggregation and passive dissemination' of all information across an ever expanding DRR domain. Explicitly rationalise the services PW provides based on the prioritisation of a small number of value added services where PW has comparative advantage. Review and potentially scale back low value information 'push' services such as daily email updates. Research the strategy and services provided by a number of similar knowledge brokers operating in other development domains.	Information Management Unit under AOS	High 1	Implemented	June 2014
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The approved redesign strategy focuses on the 4 key areas: 1) Understanding Disaster Risk 2) Stakeholder Services; 3) How to Do DRR; 4) Aggregation Services (knowledge base). Follow-up activities against recommendations from 2013 Prevention Web Evaluation included a survey with over 800 replies, interviews with 30 staff, 30 external stakeholders, and an analytics review of site usage show that the core content collections are still needed. The core content includes publications, news, event calendar, jobs and country profiles; while the most important services are: document abstracts, fact sheet and guides, related links, webinars and online training, expert profiles and contacts. The redesign strategy builds upon the existing knowledge base to deliver target knowledge service packages that are directly community-posted, allowing PW staff to focus on developing and curating targeted packages around key areas rather than aggregation and publication. Expert Services 'Ask an Expert' and 'Guest Editor' were launched in 2014 allowing for direct expert curation and interaction with DRR actors; PW curated 'DRR Situation Reports' were also launched to provide key DRR info during a disaster event. A 'Self-Publish' model for events has been designed (back- and front-end) for Feb 2015 launch. These features build upon the existing knowledge base and support person-person knowledge exchange and new knowledge service packages.

As an Expert and Guest Editor section under Prevention Web:

<http://www.preventionweb.net/experts/>

High 1	Immediate	High 2	Within 6 M	High 3	06-12 M	Medium 1	06-09 M	Medium 2	02-09 M	Medium 3	09-12-M	Low	12 M
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S #	Evaluation	Reform / Recommendations	Responsibility	Priority	Status	Date
Description						
46.	Prevention Web Evaluation 2012	<u>Recommendation 4 - PW website re-design:</u> This should not focus on re-programming the CMS but rather on interface changes to improve the user experience. Changes might involve: redefining the information architecture model to focus on ‘persona’ and / or ‘action’ related navigation; trialling Google custom search in place of the current DRR-filtered search system; making it easier to log in, contribute, collaborate and share (this should be a more rewarding, intuitive experience); incorporating WCAG guidelines, W3C standards, and design considerations for low-bandwidth users and mobile platforms.	Information Management Unit under AOS	High 2	In progress	To be concluded by June 2015

The 2013 evaluation follow-up activities included a strategy workshop in Enterprise Architecture and series workshops and consultations on design and architecture with staff (including regional representation) and key external clients to develop new site architecture that supports 1) Understanding Disaster Risk (new Risk & Hazards section); 2) Countries & Cities; 3) Framework for Action (post-2015); 4) Themes; 5) Community Services. Having identified key audiences and actors, these sections will feature targeted ‘How to Do DRR’ packages for specific audiences. The technical web development framework has been upgraded (2014), including improved search function (Q3 2014-Q1 2015) tuned to support knowledge discovery; The self-publish model (Q2 2014 – Q1 2015) is integrated with the person (new) and organization (upgraded) profiles to add more incentive to log in, contribute and collaborate; Accessibility guidelines have been improved and provisions for mobile-friendly and/or responsive design (where required) have been made in the new technical framework.

47.	Prevention Web Evaluation 2012	<u>Recommendation 5 - Review IMU skills requirements and develop or recruit relevant skills and capacity in knowledge brokering:</u> In line with the recommendations of the Functional Review and the findings of this evaluation relating to PW’s future role as a knowledge broker, review IMU’s existing skills base in line with expected future requirements with a particular focus on facilitation / curation / editorial skills needs. A dedicated Knowledge Brokering position could have split responsibilities between PW and supporting a wider KB role within UNISDR. In addition, existing UNISDR could build capacity through actively engaging in and contributing to one or more KB forums or communities of practice:	Information Management Unit under AOS	High 3	In progress	To be concluded by June 2015
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High 1 Immediate **High 2** Within 6 M **High 3** 06-12 M **Medium 1** 06-09 M **Medium 2** 02-09 M **Medium 3** 09-12-M **Low** 12 M

S #	Evaluation	Reform / Recommendations	Responsibility	Priority	Status	Date
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Description

New skills and competencies have been identified, and on-the-job training and learning encouraged in 2013. Short, medium and long-term staffing requirements were identified in 2014 and minimum and maximum recommendations made. The plan includes a shift to knowledge management from information management (including curation, knowledge networking and community management) for 'content' staff, strengthening of M&E, fundraising, site analytics, technical development, design and information architecture and ideally requires dedicated regional officers. The plan is pending adoption following the outcomes of the Third UN World Conference on Disaster Risk Reduction and UNISDR mandate, and then finalization of job descriptions, classification and resource mobilization.

48.	Prevention Web Evaluation 2012	<u>Recommendation 6 - Intensify PW's relationship with UNISDR Regional Offices:</u> Establish a closer relationship based on collaborative working and mutuality. PW would draw on Regional Offices' DRR expertise, knowledge of user needs, and access to regionally-focused information resources and tools. In return PW would provide better value to Regional Offices through its knowledge brokerage. PW will need to convince the Regional Offices that its new role as UNISDR's knowledge brokerage arm offers them more than they have come to expect from PW as information repository and relatively passive platform. This may need a more formalised partnership with improved clarity about roles and responsibilities. It will also imply an enhanced travel budget for PW staff. Ultimately PW should aim for significant cost recovery from Regional Offices for providing proven KB services which enhance knowledge and impact.	Information Management Unit under AOS	High 1	In progress	To be concluded by end of 2015
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All UNISDR Regional Offices have been informed of the strategy, some have actively participated in Redesign meetings and workshops (2013-2014), and some are participating in new Expertise Services. Information Management and Communications focal points in Africa, Asia, the Americas, Arab States, NEA and Europe have been more engaged in common content management, regional platform registration and site management, as well as some in promoting PreventionWeb among regional stakeholders and donors. Cost recovery was partially implemented in HQ in 2014, but needs further assessment for regional cost recovery implementation. Additionally, explicit roles and responsibilities of IKM staff in the regions have yet to be adopted.

High 1	Immediate	High 2	Within 6 M	High 3	06-12 M	Medium 1	06-09 M	Medium 2	02-09 M	Medium 3	09-12-M	Low	12 M
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S #	Evaluation	Reform / Recommendations	Responsibility	Priority	Status	Date
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Description

49.	Prevention Web Evaluation 2012	ITAD Recommendation 7 – Assess knowledge brokering funding resources - Assess options within IMU for freeing up resources or generating additional resources to fund for key knowledge brokering functions: Options to be assessed may include: - Relocating the IMU team to a UNISDR Regional Office in order reduce salary costs and free resources for IMU ‘activities’. The Bangkok or Nairobi offices are considered suitable candidates. - Outsourcing non-essential IMU skills particularly technical programming, ICT skills. Innovatively engaging and contracting DRR editorial skills through establishing a small global network of outsourced DRR editorial experts. For example, IISD Reporting Services has established a network of part-time, home-based experts who are engaged on a ‘piece rate’ to minimise costs.	Information Management Unit under AOS	High 2	In progress	To be concluded by end of 2015
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Throughout 2013 and early 2014, a significant outsourcing effort was tested in Bhutan. Unfortunately, this plan did not prove the savings required to free up Geneva-based staff for more curation and knowledge service. Outsourcing to individual remote contractors is currently being tested (Jan-June 2015) among professional information and knowledge managers, some with DRR-specific expertise, some with KM network management experience. An additional ‘roster of editors’ has been started. Staff in Geneva has been temporarily reduced pending the staff plan approval and outcome of WCDDR. During 2014, PreventionWeb engaged in a consortium proposal and winning bid (start mid-2015) for EC funding that puts IKM at the core of a coordination activity for DRR and CCA, including regional and global consultations. Also in 2014, presentations and proposals were submitted to DRR Private Sector Partnership with some funding secured for 2015. A proposal for knowledge service sponsorship is in development and regional funding mechanisms are being explored: including potential hosts (Barcelona, Bonn, Dubai and Iraq).

[Link for more details:](#)

The United Nations Office for Disaster Risk Reduction

50.	Prevention Web Evaluation 2012	ITAD Recommendation 8 – Enhance PW’s expertise and reputation as a knowledge broker for the DRR domain: As well as strengthening IMU’s in-house knowledge brokering skills, this recommendation broadly relates to PW gaining a reputation as a DRR ‘thought leader’ known for the quality and relevance of the content it produces.	Information Management Unit under AOS	Medium 2	In progress	To be concluded by end of 2015
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PW has begun its transition to ‘knowledge broker’ with staff now developing and curating targeted packages around key areas rather than aggregation and

High 1	Immediate	High 2	Within 6 M	High 3	06-12 M	Medium 1	06-09 M	Medium 2	02-09 M	Medium 3	09-12-M	Low	12 M
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Description

publication. Expert Services 'Ask an Expert' and 'Guest Editor' were launched in 2014 allowing for direct expert curation and interaction with DRR actors; PW curated 'DRR Situation Reports' were also launched to provide key DRR info during a disaster event; A 'Self-Publish' model for events has been designed (back- and front-end) for Feb 2015 launch – these features build upon the existing knowledge base and support person-person knowledge exchange and new knowledge service packages. A knowledge service strategy is being developed with the aim of supporting core UNISDR programmes including 'Understanding Disaster Risk' and 'How to Do DRR', and becoming a Knowledge Service programme. Such a programme would engage staff and partners in the use of PreventionWeb as a mechanism for knowledge brokering and core UNISDR function, as well as support fundraising – including knowledge service sponsorship and cost recovery.

51.	Prevention Web Evaluation 2012	<u>ITAD Recommendation 9 - Enhance PW's language coverage:</u> Produce a small number of targeted, key synthesis documents in French and Spanish as well as English (perhaps starting with the summaries of the 6-month online learning programme mentioned above) and continually monitor and update in order to establish uptake and value for money.	Information Management Unit under AOS	Medium 3	Not initiated yet	
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Although the new site design and architecture will make sharing information in other languages easier (e.g. language 'toggle' when non-English content is available), a full multilingual strategy has yet to be developed. Such a strategy is partially dependent on the roles, responsibilities and capacity of the Regional Offices, to be determined.

52.	Prevention Web Evaluation 2012	<u>ITAD Recommendation 10 - Establish strong working relationships with key DRR network partners:</u> Create a small and manageable group of close institutional partners who provide similar DRR networking, collaboration and knowledge brokering functions, with whom PW can establish a global DRR knowledge brokering strategy and programme of activities:	Information Management Unit under AOS	High 2	In progress	To be concluded by end of 2015
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PreventionWeb is primarily leveraging the Information and Knowledge Management for Disaster Risk Reduction (IKM4DRR) community which includes representation from major global and regional DRR networks and knowledge platforms (GDRR, GNDR, ADPC, EFDRR, DRRnet, PDN, among others) as well as private sector (ICT, big and open data, etc.), and government and NGO representatives at national level. IKM4DRR is taking stock of global and regional knowledge needs and initiatives; refining its IKM4DRR strategy in line with HFA2 (post WCDRR); and aims to develop synergies and common work programmes, where appropriate.

High 1	Immediate	High 2	Within 6 M	High 3	06-12 M	Medium 1	06-09 M	Medium 2	02-09 M	Medium 3	09-12-M	Low	12 M
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S #	Evaluation	Reform / Recommendations	Responsibility	Priority	Status	Date
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Description

53.	OIOS Audit 2014	UNISDR should initiate the clarification of the organizational arrangements for its office.	Executive Office	High 1	In progress	To be concluded by February 2016
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UNISDR will initiate the clarification of the organizational arrangements in February 2016 following the expected endorsement by the UN General Assembly of the post-2015 framework for disaster risk reduction, the successor instrument to the Hyogo Framework for Action, which will be adopted by the Third UN Conference on Disaster Risk Reduction in March 2015. June 2015 UNISDR has a fundraising strategy for 2015 and will develop a longer-term strategy on the basis of current and projected resource requirements following the 2015 World Conference on Disaster Risk Reduction.

54.	OIOS Audit 2014	UNISDR should prepare an annual acquisition plan to ensure best value for money as required by the procurement Manual	Executive Office	High 1	In progress	To be concluded by March 2015
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The acquisition plan for 2015 in consultation with UNOG completed

55.	OIOS Audit 2014	UNISDR should request the Safety and Security Section of the United Nations Office at Geneva to conduct a security risk assessment of its new office premises.	Executive Office	High 1	In progress	To be concluded by November 2015
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A request for a Security Risk Assessment of the UNISDR premises in rue de Varembé, in Geneva, was sent to the UNOG Security and Safety Section on 29 December 2014. The Safety and Security Section conducted a preliminary visit to the premises on 23 January, and has submitted to UNISDR a cost estimate which has been accepted; the timing of the Security Risk Assessment/ Security Facilities Survey and preparation of the report is expected in February. Based on this, the new estimated date for completion of this recommendation is 30.11.2015.

56.	GFDRR Track-1 Evaluation 2014	Develop jointly a strategic plan to guide UNISDR-GFDRR future co-operation	Director's Office	High	In progress	Updated September 2015
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A joint note, outlining the main areas of collaboration between GFDRR and UNISDR has been prepared. GFDRR and UNISDR firmly hold that the synergy between the two organizations goes beyond funding, and is based on concrete operational complementarity. The note further explain that GFDRR and UNISDR will developed joint strategic plan based on the forward-looking recommendations of the independent evaluation, currently under finalization, in

High 1	Immediate	High 2	Within 6 M	High 3	06-12 M	Medium 1	06-09 M	Medium 2	02-09 M	Medium 3	09-12-M	Low	12 M
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S #	Evaluation	Reform / Recommendations	Responsibility	Priority	Status	Date
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Description

order to ensure a strategic and enduring value added partnership based on complementarity of mandates and comparative advantages.

57.	GFDRR Track-1 Evaluation 2014	Continue to collaborate in key thematic areas such as communicating evidence through GAR, Risk identification and assessment, HFA2, and multi-stakeholders collaborations focusing on cities and schools	Director's Office	High	In progress	Updated September 2015
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The main areas have been identified in the note on UNISDR/GFDRR collaboration. These areas include collaboration on Sendai Framework for Disaster Risk Reduction, Global Assessment Report, implementation and monitoring of UN Plan of Action on Disaster Risk Reduction, facilitating country risk profiles, DRM Policy Marker, resilient Recovery and Reconstruction, Urban Resilience and Safe Schools.

58.	GFDRR Track-1 Evaluation 2014	Continue building senior management relationships with joint retreats, discussing issues not limited to Track 1	Director's Office	High	In progress	Updated September 2015
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In addition to day-to-day coordination among respective team leads, the two organisations will continue effective mechanism of biannual management retreats to strengthen coordination and review progress in the work streams.

59.	GFDRR Track-1 Evaluation 2014	GFDRR and UNISDR should systematically promote joint missions between regional UNISDR and World Bank coordinator as well as regular participation in regional platforms	Director's Office	High	In progress	Updated September 2015
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GFDRR and UNISDR regularly participate in the DRR events organized by both the organization. A recent example is where UNISDR and GFDRR are actively collaborating to raise the profile of recovery in all major events leading up to the 3rd WCDRR. Through World Bank regional focal points and the International Recovery Platform (IRP), the partnership has contributed towards the development of two focused sessions: "Resilient Communities and Recovery Programmes" at the Africa Regional Platform for DRR on May 13-16; and "Mainstreaming the incorporation of DRR in the recovery process in HFA2" at the Regional Platform for the Americas on May 27-29 2014. Similar efforts are also under consideration for the other Regional Platforms.

High 1	Immediate	High 2	Within 6 M	High 3	06-12 M	Medium 1	06-09 M	Medium 2	02-09 M	Medium 3	09-12-M	Low	12 M
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